

Memorandum of Understanding to Conduct a Seven-County, Collaborative Community Health Assessment (CHA) in 2019 and Community Health Improvement Plan (CHIP) in 2020

Section 1: Collaboration

1a: Overview

This Memorandum of Understanding describes shared commitments, project timing, roles, and responsibilities between participating organizations in the seven-county region comprised of Hood River, Wasco, Sherman, Gilliam and Wheeler Counties in Oregon as well as Klickitat and Skamania Counties in Washington to develop a single Community Health Assessment (CHA) and Community Health Improvement Plan (CHIP), across hospitals, public health entities, a community health center, behavioral health, early learning and coordinated care organization stakeholders. The signatories of this agreement are purposefully collaborating to satisfy regulatory requirements and are making meaningful commitments to the process. A complete list of all collaborators is attached.

1b: Background

Prior to 2013, multiple needs assessments were conducted separately for various populations and geographies within this region. There was limited common framework or process to organize data in a way that was simultaneously accessible to all stakeholders in the region, and therefore opportunities to provide valuable and strategic services within our community were missed. Efforts to prioritize needs, to coordinate health improvement efforts, and to track outcomes were inconsistent, resulting in less impactful outcomes.

In 2016, the Community Advisory Council of the Columbia Gorge Health Council (CGHC) convened multiple stakeholders and facilitated coordination on a shared Community Health Assessment (CHA). This document was used by the partners to each satisfy regulatory requirements while arriving at a shared understanding of the health priorities in the region. In 2017, The CGHC adopted a corresponding Community Health Improvement Plan/Process (CHIP) which prioritized the needs and described a common agreement on the path forward to greater understanding, participation, action and measurement of results.

These two documents served as critical guidelines in the allocation of several million dollars of Coordinated Care Organization (CCO) transformation fund monies and hospital community benefit investments as well as supporting the successful procurement of substantial grant funding specifically directed at the CHIP priorities.

1c: Principles of Collaboration

The Community Advisory Council of the Columbia Gorge Health Council (“CGHC”) and the signatories to this document have endorsed the following principles of collaboration:

- A collaborative approach to the CHA and the CHIP is better for our region, yielding more accurate and more actionable products, as community providers agree on the needs within our region and communities and as we align our abilities to address those needs together.
- A collaborative approach to the CHA and CHIP will maximize collective resources available for improving health in the region.
- A collaborative approach to the CHA and CHIP must be truly collaborative, requiring commitments of cash or in-kind resources from all participants who would use it to satisfy a regulatory requirement.
- Most importantly, we affirm that our common effort is grounded in commitments to excellence, equity and inclusivity as we develop strengths, address health disparities, and improve systems in our region, together. Our collaboration empowers us to better fulfill each of our respective missions, and thus to advance a culture of health in the Mid-Columbia.

1d: Definitions

- **Community Health Assessment (CHA):** A regulatory requirement or best practice expected of nonprofit hospitals; risk-bearing Medicaid carriers, such as coordinated care organizations; public health departments; federally qualified health centers; community mental health programs, private foundations and other entities, each with overlapping but distinct requirements, to study and measure the community health status and drivers contributing to good and poor health. In the Columbia Gorge, the above-named entities accomplish this in a collaborative manner. Also known as a Community Health Needs Assessment (CHNA).
- **Community Health Improvement Plan (CHIP):** A regulatory requirement or best practice expected of the above-named entities in which community health needs are prioritized for action, and specific, measurable actions, goals and timelines are defined. In the Columbia Gorge, the above-named entities accomplish the CHIP in a collaborative manner and agree to the common priorities.
- **Cohort Members:** Those agencies and their designated representatives who are signatories to this agreement. Cohort members have a current or anticipated regulatory requirement for a needs assessment or improvement plan and commit cash and or in-kind services for the Assessment and Improvement Plan, or design their community allocations to align with the CHIP.
- **Columbia Gorge Health Council:** The organization under the leadership of the Executive Director
- **CORE (Center for Outcomes Research and Education):** the vendor who produces the Community Health Survey, contracted by CGHC.
- **CHA/CHIP Workgroup:** The group of designated cohort representatives, plus up to 5 content experts from the Community Advisory Council and/or the Clinical Advisory Panel of the Columbia Gorge Health Council.
- **Community Advisory Council (CAC):** A body chartered by the Columbia Gorge Health Council (CGHC) Governance Board to identify needs, barriers, and opportunities and to advise and make recommendations on solutions that support health and well-being in the region
- **CAC Partners:** Agencies whose delegates regularly participate in the Community Advisory Council of the Columbia Gorge Health Council and who may have specific areas of interest or expertise relative to the CHA and the CHIP.
- **Collaborators:** Other organizations or individuals who have specific areas of interest or expertise that may be engaged at different parts of the CHA/CHIP process but not part of the CAC.

1e: Shared Understandings

- The cohort member organizations declare their shared intent to collaborate in the CHA and the CHIP, as evidenced by the meeting minutes of the cohort members, beginning (for this iteration) in September 2018. Further evidence of intent to collaborative is documented in CGHC's Community Advisory Council minutes and numerous collaborative CHA/CHIP planning activities and messages in advance of finalizing this document. A copy of this MOU will be included in the appendix of the collaborative CHA.
- This MOU's term begins January 1, 2019 and continues through April 30, 2020, or when the Community Health Improvement Plan (CHIP) is adopted by the CAC, whichever comes first.
- CGHC will serve as the convener of Cohort Members, the CHA/CHIP Workgroup and the Community Advisory Council for the elements of this process.
- The Community Advisory Council will serve as the final approval body for both the 2019 CHA and the 2020 CHIP, and will be the forum for refining consumer-facing elements, such as the community health survey.
- Each of the Cohort organizations agrees to contribute cash and/or in-kind resources to develop this collaboration and to realize the CHA, according to the schedule below in section 3.

- Cohort Members (and other CAC partners) will evaluate opportunities to contribute cash and/or in-kind resources toward identified strategies in the CHIP, in keeping with their mission, available resources and regulatory requirements and in coordination with other participating agencies.
- Subject to applicable law and each organization’s applicable policies, the Cohort organizations have agreed to share, both publicly and with each other, the findings of population demographic and health data; agency, service, provider, and community sessions; focus groups; listening sessions; community forums; interviews; and consumer surveys. Any facility-specific utilization data will be shared by further agreement of the individual parties and in the most consistent format possible.
- While efforts will be made to accommodate as many needs as possible, each of the participating organizations is responsible for amending the collaborative CHA and CHIP to satisfy the specific requirements of any regulatory bodies to whom they are accountable.
- Each of the Cohort Members recognizes that this is the third instance of an ongoing collaborative effort, that future iterations of a collaborative CHA and CHIP will continue to evolve, and that there is a shared intention to be inclusive of additional participating organizations, including participants from sectors outside of health care.

Section 2: Terms of MOU

- The Columbia Gorge Health Council shall serve as the Community Convener for the development of this collaborative community health assessment (CHA) and community health improvement plan (CHIP), according to the description, above.
- Each Cohort organization will provide, at the time of this agreement, the names and contact information for a representative to participate in a CHA/CHIP work group. The work group will be convened by the CGHC project lead. The work group will meet distinctly, as needed, and members are additionally encouraged to attend and participate in the Community Advisory Council of CGHC.
- The CHA/CHIP Workgroup and the Community Advisory Council shall govern decision-making for the CHA and CHIP process as described the following table:

DETERMINATION	DECISION BODY
Scope of consumer survey questions	Workgroup
Final wording of consumer survey questions	CAC
Number of consumer surveys, mailing specifics	Workgroup
Other data to be included	Workgroup
Perform hand-fielded surveys	CAC + Workgroup

Collaboration/Coordination Survey	Workgroup
Process and timeline details	Workgroup
Tables of Contents of CHA and CHIP	Workgroup
Final approval authority for collaborative CHA and CHIP	CAC

- On matters to be decided, each body will represent one vote and matters will be determined by simple majority vote. The CGHC Community Advisory Council will act as final authority should the participating organizations reach an impasse.
- The CGHC will continue to provide project management, process facilitation and central coordination of efforts.
- Criteria to select additional participants may be developed and include reevaluation of funding model.
- Any party may terminate its participation in this MOU by providing the other parties hereto with 30-days advance written notice.

Participating Organizations (in alphabetical order):

- Advantage Dental
- Columbia Gorge Health Council
- Eastern Oregon Coordinated Care Organization
- Four Rivers Early Learning Hub
- Hood River County Health Department
- Klickitat Valley Health
- Klickitat County Health Department
- Mid-Columbia Medical Center
- Mid-Columbia Center for Living
- North Central Public Health District
- One Community Health
- Pacific Source Community Solutions
- Providence Hood River Memorial Hospital
- Skamania County Health Department
- Skyline Hospital
- Southwest Washington Accountable Communities of Health
- United Way of the Columbia Gorge

Seven -County Region of Study:

Oregon Counties: Gilliam, Hood River, Sherman, Wasco, Wheeler

Washington Counties: Klickitat, Skamania

Common Assessment Process: The cohort organizations have selected a modified Mobilizing for Action through Planning and Partnerships (MAPP) process as a common assessment framework. Developed by NAACHO, the MAPP framework consists of 6 phases: Organizing, Visioning, Assessments, Strategic Issues, Formulate Goals and Strategies, and Action Cycle.

Common Framework: The cohort organizations have agreed to continue using the Robert Wood Johnson Foundation’s Culture of Health Vision to Action Framework as a means to organize the CHA and to select drivers for prioritization of collaborative efforts in the CHIP.

Participant Commitment: Representative organizations will commit to participate in this project throughout the term of this Agreement. Each participant organization will contribute a designated organizational representative to work with the convening organization to implement and sustain the project. A reevaluation will occur at the end of term to determine ongoing needs.

Section 3: Financial Commitments:

Participating Organizations will each contribute cash and/or in-kind resources, proportionate to their overall revenue, staffing and regulatory requirements. Cash contributions are agreed to according to the table below:

	Organization	Cash Contribution	Estimated In-Kind Cash Value
1	Advantage Dental	\$2,500	
2	Columbia Gorge Health Council	Balance of funds needed not to exceed \$40,000	\$15,000 in staff time
3	Eastern Oregon Coordinated Care Organization	\$5,000	
4	Four Rivers Early Learning Hub	\$1,000	
5	Hood River County Health Department	-	
6	Klickitat Valley Health	\$3,500	
7	Klickitat County Health Department	-	
8	Mid-Columbia Medical Center	\$7,500	
9	Mid-Columbia Center for Living	\$3,000	
10	North Central Public Health District	-	
11	One Community Health	\$5,000	

		+ \$2,500 for Capital Dental	
12	Pacific Source Community Solutions	Funds provided to CGHC	\$6,300 in staff time
13	Providence Hood River Memorial Hospital	-	\$30,000
14	Skamania County Health Department	-	
15	Skyline Hospital	\$3,500	
16	Southwest Washington Accountable Communities of Health	\$5,000	
17	United Way of the Columbia Gorge	\$1,000	

Section 4: Organizational Commitments

The mission of Advantage Dental Services, LLC (Advantage Dental) is to improve the oral health of all.

In order to better accomplish this mission, we have established a collaboration with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Advantage Dental takes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories, which data shall be fully de-identified in accordance with HIPAA standards:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- For the 2019-2020 year, contribute a minimum of \$2,500, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments, to be used solely for the administration and achievement of the objectives of the CHA and development of the CHIP.

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Advantage Dental Services, LLC

Date: November 12, 2019

Name: Kevin Boie

Title: Chief Operating Officer

Designated Organizational Representative:



Section 4: Organizational Commitments

The mission of Columbia Gorge Health Council is to elevate the well-being of everyone living in the Columbia Gorge through Governing the CCO, Allocating spending, Operating collaborative programs and Convening partners for health improvement efforts.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Columbia Gorge Health Council makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify, gather and assemble qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019.
- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$60,000 in staff time and fees

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  _____ Date: 12/3/2019

Name: Trey Rigert, MD

Title: Board Chair

Designated Organizational Representative: Coco Yackley

Section 4: Organizational Commitments

The mission of Eastern Oregon Coordinated Care Organization envisions an undivided attention to striving for a healthy community that praises the success and well-being of the individual and as a whole.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Eastern Oregon Coordinated Care Organization makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$5000.00, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Sean Jessup Date: November 1, 2019

Name: Sean Jessup

Title: President, EOCCO

Designated Organizational Representative: Paul McGinnis

Section 4: Organizational Commitments

The mission of the Four Rivers Early Learning Hub (4RELH) is: Working together to give all children an equitable start – across Gilliam, Hood River, Sherman, Wasco and Wheeler Counties, where children thrive in stable and attached families, enter kindergarten ready to engage in meaningful learning, and live in communities where people work together with intention and purpose. We achieve this thru **Supporting** existing early care and education programs and their growth, **Expanding** early care and education program proficiency and/or capacity and **Aligning** efforts to improve planning, communication, and outcomes.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Four Rivers Early Learning Hub makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization’s service area
 - By county
 - By demographic groups experiencing disparities, indicating “yes” or “no” for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$1000, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization’s specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Christa A. Rude * _____ Date: 11/25/2019 _____

Name: Christa A. Rude _____

Title: Director, Four Rivers Early Learning and Parenting Hub _____

Designated Organizational Representative: Same as above, _____

*per Governance Board Approval in 2018.

Section 4: Organizational Commitments

The mission of Hood River County is: A Small County with a Big Mission: Providing Quality of Life for All

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Hood River County makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$0.00, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: JEFF HECKSEL Date: November 26, 2019

Name: Jeff Hecksel

Title: County Administrator

Designated Organizational Representative: Trish Elliott, Health Department Director

Section 4: Organizational Commitments

Klickitat Valley Health is dedicated to our mission of providing quality and compassionate healthcare and respectful personalized service.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Klickitat Valley Health makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$3,500, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  _____ Date: October 31, 2019

Name: Leslie Hiebert

Title: Chief Executive Officer

Designated Organizational Representative: Charis Weis, Director of Human Resources and Community Outreach

Section 4: Organizational Commitments

The mission of Klickitat County Health Department is to care for our community with compassion, respect, and integrity.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Klickitat County Health Department makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$0 payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  Date: 10/31/19

Name: David Kavanagh

Title: Environmental Health Director – Interim Public Health Director

Designated Organizational Representative: David Kavanagh

Section 4: Organizational Commitments

The mission of Mid-Columbia Medical Center is:

To lead and act as a catalyst in promoting health for all people. To recognize the individual as a whole human being with different needs that must be enthusiastically met.

To communicate a vision of health, art, education, technology and a center for healing which will continually upgrade the quality of life in the community environment in which we all live.

To empower people to become partners in their health care.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Mid-Columbia Medical Center makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization’s service area
 - By county
 - By demographic groups experiencing disparities, indicating “yes” or “no” for each of the following:
 - Young families (~households with children <6 years old)
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 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$7,500, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization’s specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: 

Date: 11/27/19

Name: Dennis Knox

Title: President and Chief Executive Officer

Designated Organizational Representative: Celeste Hill-Thomas

Section 4: Organizational Commitments

The mission of Mid-Columbia Center for Living is to *provide comprehensive and culturally appropriate behavioral health services in the least restrictive setting.*

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Mid-Columbia Center for Living makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$3000.00, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  _____ Date: _____ 11/25/19 _____

Name: _____ Al Barton _____

Title: _____ Interim Executive Director _____

Designated Organizational Representative: _____ Al Barton _____

Section 4: Organizational Commitments

The mission of North Central Public Health District is to promote health and protect against disease to ensure the optimal health and well-being of the communities we serve.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

North Central Public Health District makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$0.00, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Erin L. Thalhofer, RN, BSN Date: 11/7/2019

Name: Erin L. Thalhofer, RN, BSN

Title: Director

Designated Organizational Representative: _____

Section 4: Organizational Commitments

The mission of One Community Health is to advance health and social justice for all members of our community.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

One Community Health makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization’s service area
 - By county
 - By demographic groups experiencing disparities, indicating “yes” or “no” for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, e.g. neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$7,500, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization’s specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: _____ Date: November 26, 2019

Name: Max Janasik

Title: Chief Executive Officer

Designated Organizational Representative: Dr Elizabeth Aughney, DDS

Section 4: Organizational Commitments

The mission of PacificSource Community Solutions (PSCS) is to provide better health, better care, and better cost to the people and communities we serve.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

PSCS makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute funds to CGHC on a monthly basis through the Joint Management Agreement, as well as in-kind staff time.

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  _____ Date: 12/1/2019

Name: Lindsey Hopper

Title: Vice President of Medicaid Programs

Designated Organizational Representative: [Elke Towey](#) _____

Section 4: Organizational Commitments

The mission of Providence Hood River Memorial Hospital is: As expressions of God’s healing love, witnessed through the ministry of Jesus, we are steadfast in serving all, especially those who are poor and vulnerable.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Providence Hood River Memorial Hospital makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization’s service area
 - By county
 - By demographic groups experiencing disparities, indicating “yes” or “no” for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute in kind equivalent to over \$30,000, according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization’s specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  _____ Date: 11/12/2019

Name: Jeanie Vieira

Title: Chief Executive Officer

Designated Organizational Representative: Mark Thomas

Section 4: Organizational Commitments

The mission of Skamania County Public Health is:

Skamania County Public Health's mission is to improve the health of individuals, families and communities through the promotion of health, prevention of disease and protection from injury.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Skamania County Public Health makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$0, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Skamania County Public Health Date: November 26, 2019

Name: Kristy Richards, LICSW

Title: Skamania County Community Health Director

Section 4: Organizational Commitments

The mission of Skyline Hospital is to provide an exceptional level of health and well-being in our community.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

Skyline Hospital makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:

<ul style="list-style-type: none">▪ Young families (~households with children <6 years old)▪ Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)▪ Adults on Medicaid▪ Medicare (>64, acceptable as proxy)	<ul style="list-style-type: none">▪ Caregivers▪ Latino or Non-White▪ Non-Hispanic White▪ Geo-locations (a particular geographic subset, eg neighborhood)▪ Migrant/Seasonal Farmworkers
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Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$3,500, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Robert Kimmes Date: 11/1/2019

Name: Robert Kimmes

Title: CEO

Designated Organizational Representative: Debi Budnick

Section 4: Organizational Commitments

The mission of Southwest Washington Accountable Community of Health (SWACH) is “We bring together community members and other experts to address our region’s major health challenges. Through innovative partnerships and local resources, we work to create lasting changes and a healthier future – for everyone”

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

SWACH makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization’s service area
 - By county
 - By demographic groups experiencing disparities, indicating “yes” or “no” for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$5,000, payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization’s specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By: Barbara A. West Date: November 15, 2019

Name: Barbe West Title: Executive Director

Designated Organizational Representative: Barbe West

Section 4: Organizational Commitments

The mission of United Way of the Columbia Gorge is to benefit social service agencies and organizations that render local service in the field of health, welfare, group care or related areas.

In order to better accomplish this mission, we have established a partnership with numerous other organizations serving the Columbia Gorge, according to Sections 1, 2 and 3 of this document.

UWCG makes the Following Commitments:

Contribute the following as part of the Community Health Assessment (CHA):

- Assign an organizational representative to participate in CHA-CHIP workgroup meetings, as requested by CGHC
- Assign organizational staff or volunteers to facilitate completion and submission of hand-fielded surveys
- Provide response(s) to the Care Coordination Survey by staff who make and/or receive referrals to other health and human services organizations in the community as requested.
- Identify and provide to the Columbia Gorge Health Council appropriate qualitative and quantitative data relevant to the topics listed in the CHA outline by October 18, 2019. Provide quantitative data by % in the following categories:
 - Overall for your organization's service area
 - By county
 - By demographic groups experiencing disparities, indicating "yes" or "no" for each of the following:
 - Young families (~households with children <6 years old)
 - Low Income (Medicaid, SNAP, WIC, or <200% FLP all acceptable proxies)
 - Adults on Medicaid
 - Medicare (>64, acceptable as proxy)
 - Caregivers
 - Latino or Non-White
 - Non-Hispanic White
 - Geo-locations (a particular geographic subset, eg neighborhood)
 - Migrant/Seasonal Farmworkers

Exclude personally identifiable information in any category if n = <20.

Include data source and any recognition of individuals within your organization who contributed to this work.

- To the degree possible, endorsing the collaborative CHA and aligning your organizational strategy with it
- Contribute a minimum of \$1,000 payable to Columbia Gorge Health Council according to the schedule under Section 3: Financial Commitments

Contribute the following as part of the Community Health Improvement Plan (CHIP):

- Assign an organizational representative to participate in CAC meetings where CHA and CHIP are discussed
- Participate in CHA-CHIP workgroup meetings, as requested by CGHC
- To the degree possible, endorse the collaborative CHIP and aligning your organizational strategy with it

By April 2020, declare your organization's specific responses to identified needs:

- Provide a list of any specific activities and/or investments your organization will make, in response to identified needs in a manner that can be aggregated and shared publically

By:  Date: 10/31/19

Name: Jarrod Holmes

Title: Executive Director UWCG

Designated Organizational Representative: Jarrod Holmes